



## Peter Nyquist Vice President Investor Relations



## Fourth quarter 2018

This presentation contains forward-looking statements. Such statements are based on our current expectations and are subject to risks and uncertainties that could materially affect our business and results. Please read our earnings reports and our most recent annual report for a better understanding of these risks and uncertainties and please see the last page in this presentation for further information about forward-looking statements. Any forward-looking statements made during this presentation speaks only as of the date of this presentation and Ericsson expressly disclaim a duty to provide updates to these forward-looking statements, and the estimates and assumptions associated with them.

Jan 25, 2019



# Börje Ekholm President and CEO

## 2018 — a year of execution



- Focused strategy has yielded results a stronger and more profitable company
- Investments in R&D paying off highly competitive portfolio
- Regained competitive cost structure
- Exciting market with strong 5G momentum we are very well positioned
- On track to reach our financial targets
- The Board will propose a dividend of SEK 1.00 (1.00) per share to the AGM

## Full-year 2018 in numbers



SEK b.	2017	2018	Target 2020	Target 2022, latest
Net sales	205.4	210.8	210-220	
Gross margin <sup>1</sup>	25.9%	35.2%	37%-39%	
Operating income <sup>1</sup>	-26.2	9.3		
Operating margin <sup>1</sup>	-12.8%	4.4%	>10%	>12%
Free cash flow ex. M&A	4.8	4.3	Positive	Strong

Number of employees		
	100,735	95,359

<sup>&</sup>lt;sup>1</sup>Excluding restructuring charges

- Organic growth, first time since 2013
- The SEK >10 b. cost reduction program successfully implemented
- Solid earnings in Networks and Managed Services, reduced losses in Digital Services
- Free cash flow stable despite growth more evenly distributed between the quarters

## Q4 2018 in numbers



#### Financial Performance, Q418

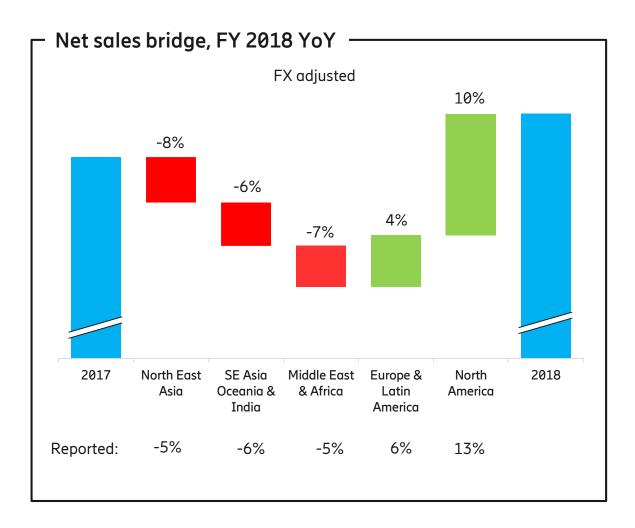
**Excluding restructuring charges** 

SEK b.	18Q4	17Q4	18Q3
Net sales	63.8	57.9	53.8
Gross margin	32.0%	25.1%	36.9%
Operating income	2.6	-16.9	3.8
Operating margin	4.0%	-29.1%	7.0%
Free cash flow excl. M&A	3.0	10.2	0.7

- Organic growth 4%
- High activity level in North America
- Stable Networks profitability
- Growth in Digital Services revised BSS strategy announced
- Managed Services contract review completed
- Emerging Business investing for 5 years and beyond
- Free cash flow positive
- SEC and DOJ investigation discussion continues

## Market area sales FY 2018, YoY

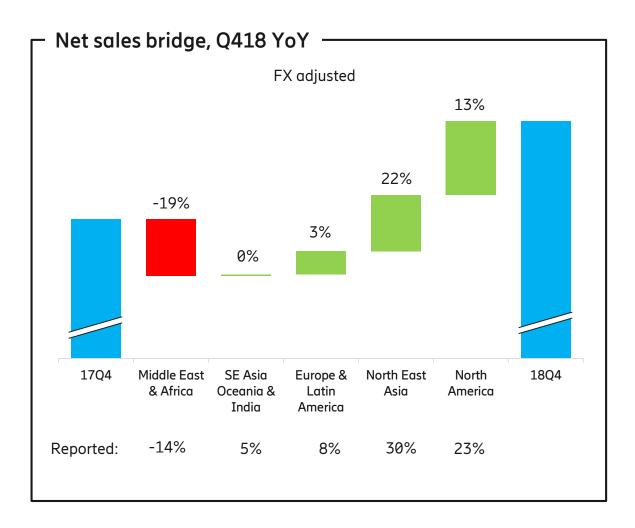




- North East Asia
  - Reduced operator investments in LTE planning for 5G
- South East Asia, Oceania & India
  - Large LTE deployments in 2017
- Middle East & Africa
  - Monetary restrictions in certain markets in the Middle East
- Europe & Latin America
  - Strong sales in Latin America and parts of Europe
  - Lower sales in Managed Services due to addressing nonstrategic contracts
- North America
  - Investments in 5G readiness across all major customers
  - Managed Services grew in 2H18 driven by variable sales

### Market area sales Q418, YoY





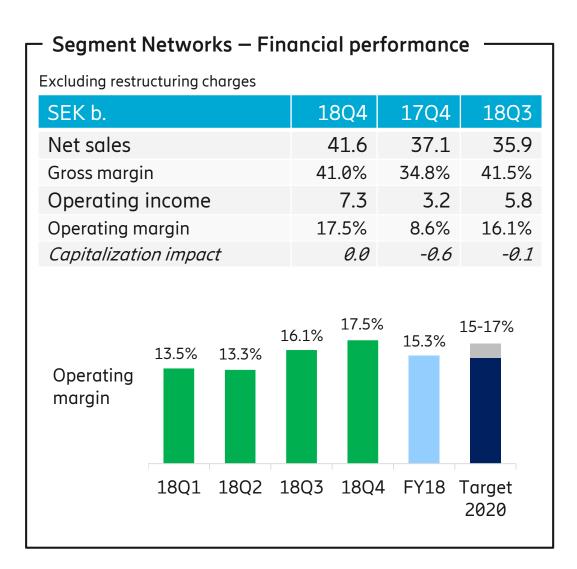
- Middle East & Africa
  - Monetary restrictions in certain markets in the Middle East
- South East Asia, Oceania & India
  - Decline in India offset by growth in several markets
- Europe & Latin America
  - Continued sales growth in Brazil, Mexico and parts of Europe
- North Fast Asia
  - Continued deployment of NB IoT in Mainland China
  - Digital Services sales grew telecom core contract
- North America
  - Investments in 5G readiness across all major customers
  - Strong variable sales in Managed Services



## Carl Mellander Chief Financial Officer

### **Networks**

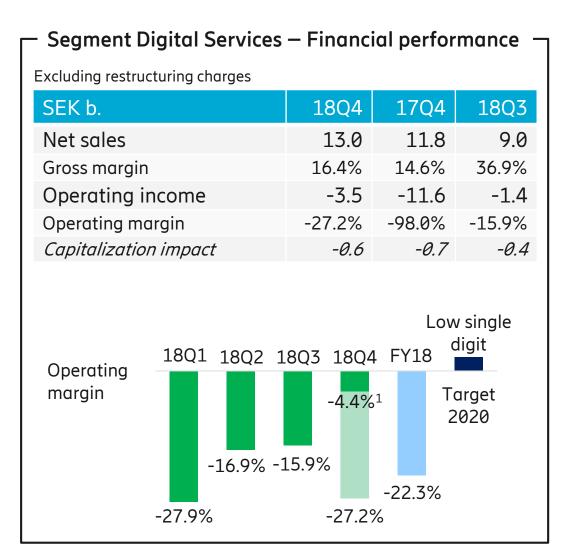




- Sales adjusted for FX: 6% YoY
  - Growth in North America and Europe and Latin America as well as in North East Asia
- Solid gross margin increase YoY
  - Increased hardware and services margins
  - Increased ERS ramp-up and cost reductions
  - Negatively impacted by strategic contracts
- Operating margin increased YoY and QoQ
  - Reversal of provision for impairment losses SEK 0.3 (-0.6) b.
  - Negative impact from 5G trial costs
- Strong Ericsson Radio System deliveries, 93% in Q4
  - 87% YTD
- RAN equipment market 2% 2019

## **Digital Services**





- Sales adjusted for FX: +5% YoY
  - Growth in our 5G-ready and virtualized portfolio with a total of 195+customers
  - Strong Cloud Core and OSS sales
  - Major contract in North East Asia delivered
- Underlying gross margin in Q418 38%
  - Significant impact from cost reductions YoY
  - Service Delivery off-shoring ratio >50%
- Underlying operating income in Q418 SEK -0.6 b.
  - Underlying expenses reduced by SEK 2.6 b. in 2018
  - YoY profit improvements across all key product areas
  - Most of the 2018 losses are in BSS measures taken
  - 23 of the 45 contracts addressed to date (4 in Q4)
  - Target to materially reduce losses in 2019 tracking towards profit in 2020





#### Revised BSS strategy (from CMD 2018)

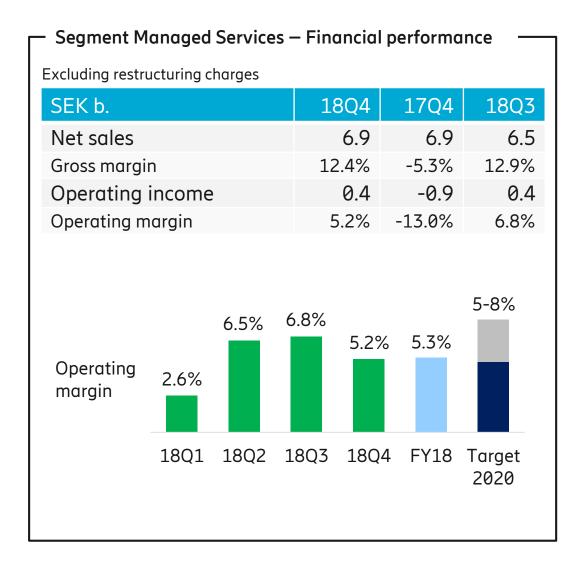
- Past strategy: Large transformation projects incl. a
   next gen platform full-stack Revenue Manager
  - Lower customer demand for full-stack solutions, delays in product development → strategy not successful
- New strategy: Focus on established BSS platform –
   Ericsson Digital BSS
  - Large installed base 350+ customers, 25% of Digital Services revenues
  - Increased investments enable customers to effciently monetize 5G and IoT opportunities
  - Refocus Revenue Manager to fulfil existing commitments and transfer key capabilities to established BSS portfolio

#### Additional measures to speed up BSS restructuring

- Costs for revised BSS strategy, SEK -6.1 b.
  - Expected changes in project scopes including customer compensation payments and provisions for project delays
  - Of which SEK -3.1 b. restructuring charges
  - Of which SEK -0.2 b. write-down of capitalized R&D
- Materially reduced losses already in 2019 and derisking of the 2020 target
- Further restructuring charges estimated to SEK -1.5 b.
   are anticipated in 2019
  - Related to the planned measures, including headcount reductions







- Sales adjusted for FX: -5% YoY
  - Lower sales due to contract exits
- Gross margin improved significantly YoY
  - Contract reviews and efficiency measures
- Operating income stable sequentially
  - OM declined due to seasonally higher opex
- Contract review process finalized, all 42 contracts addressed
  - Annualized profit improvement ~SEK 0.9 b.
  - SEK 4 b. reduction of Net sales from contract exits by end 2019, compared to 2016 base line





Segment EB & Other – Fin	nancial pe	rformand	ce ——
Excluding restructuring charges			
SEK b.	18Q4	17Q4	18Q3
Net sales	2.3	2.1	2.4
Gross margin	17.1%	14.1%	32.3%
Operating income	-1.5	-7.6	-1.0
Operating margin	-67.1%		-41.5%
Capitalization impact	-0.1	-0.1	-0.1

SEK b.	18Q4	17Q4	2018	2017
Emerging Business, iconectiv and com. costs				
Net sales	1.0	0.6	3.4	2.3
Operating income	-0.9	-0.8	-2.8	-2.7
Media Solutions				
Net sales	0.7	0.8	2.7	3.2
Operating income	-0.5	-6.0	-1.7	-8.9
Red Bee Media				
Net sales	0.6	0.7	2.3	2.4
Operating income	-0.1	-0.8	-0.3	-1.8

#### Emerging Business incl iconectiv

- Sales growth Q4 +60% driven by iconective
- Edge Gravity reset costs SEK -0.3 b. excl restructuring
- Initiatives managed based on positive NPV and within 2022 Group targets.

#### Media Solutions

- Includes MediaKind and transaction-related costs etc.
- The planned divestment of MediaKind is ongoing
- Q4 and FY2018 impacted by transaction costs and onetime project costs

#### Red Bee Media

- Full-year net sales -4% compared with 2017 renegotiations and changes in scope of contracts
- Losses significantly reduced YoY
- Continue to develop operations and service propositions







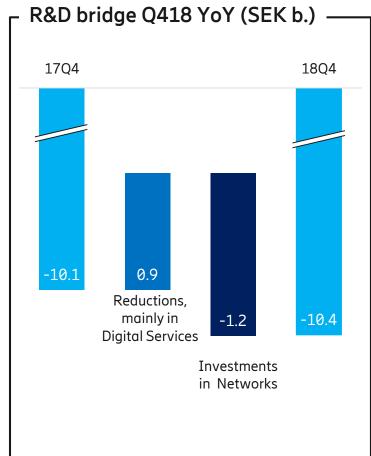
<sup>1</sup>excluding costs for revised BSS strategy

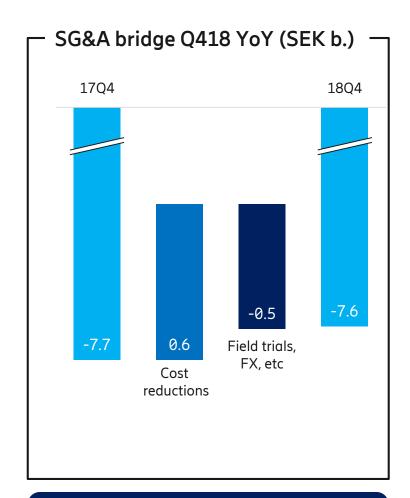
- Gross margin Q418 36.3% when excluding BSS costs in Digital Services
- Structural improvements YoY
  - Cost reductions in all segments
  - ERS ramp up
  - Managed Services contract review
- Costs associated with strengthening market position impacted negatively
- Positive capitalization impact YoY, SEK 0.7 b.

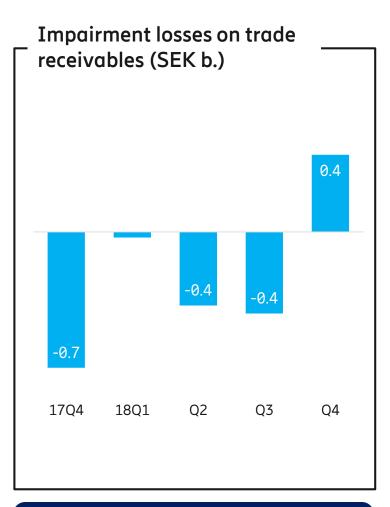
## Operating expenses



**Excluding restructuring charges** 







Increased R&D in Networks — reductions in Digital Services

Cost reductions in G&A

Methodology for continuous impairment testing

### **Taxes**



#### SEK -2.1 b. impairment of withholding tax assets in Sweden

- Triggered by Q4 costs for reshaping BSS strategy
- SEK 8.4 b. in loss carry-forwards tax asset value, mainly in Sweden. No time limit.
- Additional SEK 13.3 b. in withholding tax assets and income tax prepayments. Withholding taxes in Sweden (SEK 4.9 b) expire after 5 years.
- For each legal entity, loss carry-forwards need to be utilized before withholding tax assets

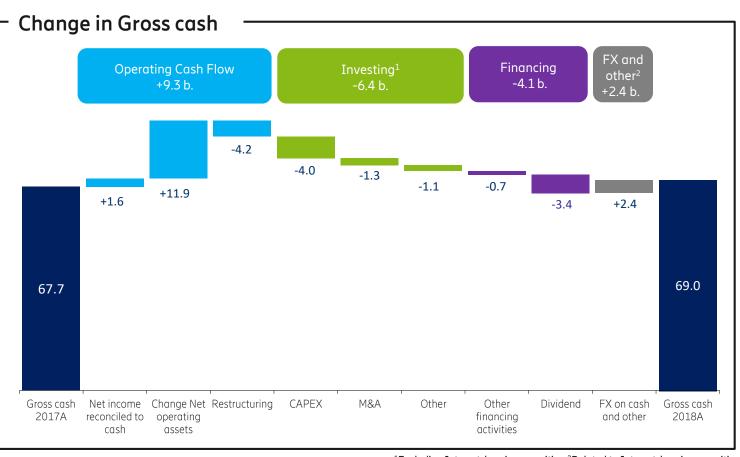
#### Tax rate going forward

- Actual tax rate is a mix of tax rates depending on where profits are generated
- Average tax rate 2011-2015 was appr 32%

### Free cash flow



– Financial performance —		
SEK b.	2018	2017
Net income reconciled to cash	1.6	-13.1
Change operating net assets	7.8	22.7
Cash flow from operating activities	9.3	9.6
CAPEX	-4.0	-3.9
Other	-1.1	-0.9
Free cash flow excluding M&A	4.3	4.8
M&A	-1.3	0.3
Free cash flow	3.0	5.1
Net cash end of period	35.9	34.7
Gross cash end of period	69.0	67.7



<sup>1</sup>Excluding Interest-bearing securities, <sup>2</sup>Related to Interest-bearing securities

#### Increased trade receivables due to sales growth





Please see the Q4 report for the complete planning assumptions.

#### Market

RAN equipment market 2% FY19, 2% CAGR (2018-2023)

#### Ericsson

— Baseline for IPR ~SEK 8 b., on an annual basis

- Strategic contracts in Networks will continue to have a negative impact on gross margin.
   The costs may vary between quarters, without jeopardizing 2020 financial targets
- Continued cost for field trials mainly in Networks
- R&D expenses are expected to flatten out, starting in Q1
- Restructuring charges for full-year 2019 are estimated to be SEK 3-5 b.

#### Based on current visibility, assessments and FX rates



# Börje Ekholm President and CEO

## 2019 priorities



#### — Networks

- Continued R&D investments in competitive portfolio
- Strategic contracts, strengthening market position
- Managed Services
  - Investing in artificial intelligence, automation and analytics
- Digital Services
  - Execution of reshaped BSS strategy
  - Make portfolio ready for new business models related to 5G and IoT, including technology evolution to cloud native and micro services.
- Emerging business & Other
  - Investments in new growth areas, IoT and Edge Compute

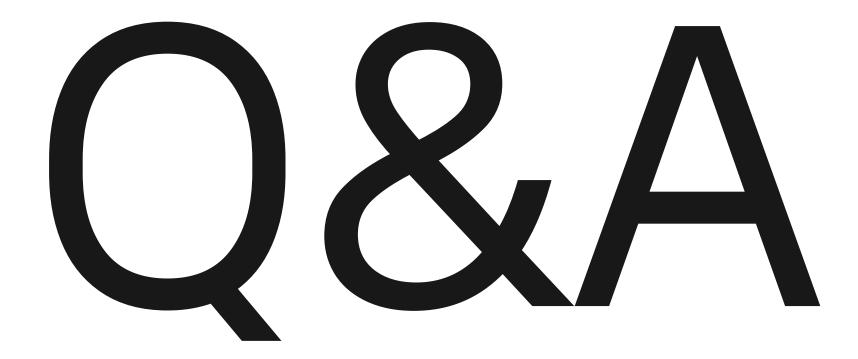
## Closing remarks

- Continued focus on strategy execution
  - Investments in technology leadership
  - Strong cost control to safeguard competitiveness
- Next steps disciplined growth
  - Build on momentum in 5G and IoT
- Artificial Intelligence and automation key enablers for new business development
- Costs related to strategic contracts and 5G field trials will impact margins short term but build a stronger company in the long term
- Confident in reaching 2020 and 2022 financial targets













## Forward-looking statements

This presentation includes forward-looking statements, including statements reflecting management's current views relating to the growth of the market, future market conditions, future events, financial condition, and expected operational and financial performance, including, in particular the following:

- Our goals, strategies, planning assumptions and operational or financial performance expectations;
- Industry trends, future characteristics and development of the markets in which we operate;
- Our future liquidity, capital resources, capital expenditures, cost savings and profitability;
- The expected demand for our existing and new products and services as well as plans to launch new products and services including R&D expenditures;
- The ability to deliver on future plans and to realize potential for future growth;
- The expected operational or financial performance of strategic cooperation activities and joint ventures;
- The time until acquired entities and businesses will be integrated and accretive to income; and
- Technology and industry trends including the regulatory and standardization environment in which we operate, competition and our customer structure.

The words "believe," "expect," "foresee," "anticipate," "assume," "intend," "likely," "projects," "may," "could," "plan," "estimate," "forecast," "will," "should," "would," "predict," "aim," "ambition," "seek," "potential," "target," "might," "continue," or, in each case, their negative or variations, and similar words or expressions are used to identify forward-looking statements. Any statement that refers to expectations, projections or other characterizations of future events or circumstances, including any underlying assumptions, are forward-looking statements.

We caution investors that these statements are subject to risks and uncertainties many of which are difficult to predict and generally beyond our control that could cause actual results to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements.

Important factors that could affect whether and to what extent any of our forward-looking statements materialize include, but are not limited to, the factors described in the section Risk factors in the most recent Annual Report and in our quarterly reports.

These forward-looking statements also represent our estimates and assumptions only as of the date that they were made. We expressly disclaim a duty to provide updates to these forward-looking statements, and the estimates and assumptions associated with them, after the date of this presentation, to reflect events or changes in circumstances or changes in expectations or the occurrence of anticipated events, whether as a result of new information, future events or otherwise, except as required by applicable law or stock exchange regulation.

This presentation does not constitute an offer to sell, or the solicitation of an offer to buy, any of our securities. It does not constitute a prospectus or prospectus equivalent document and investors should not make any investment decision in relation to any shares referred to in this presentation. No offer of securities shall be made except by means of a prospectus meeting the requirements of the Securities Act and applicable European rules and regulations.